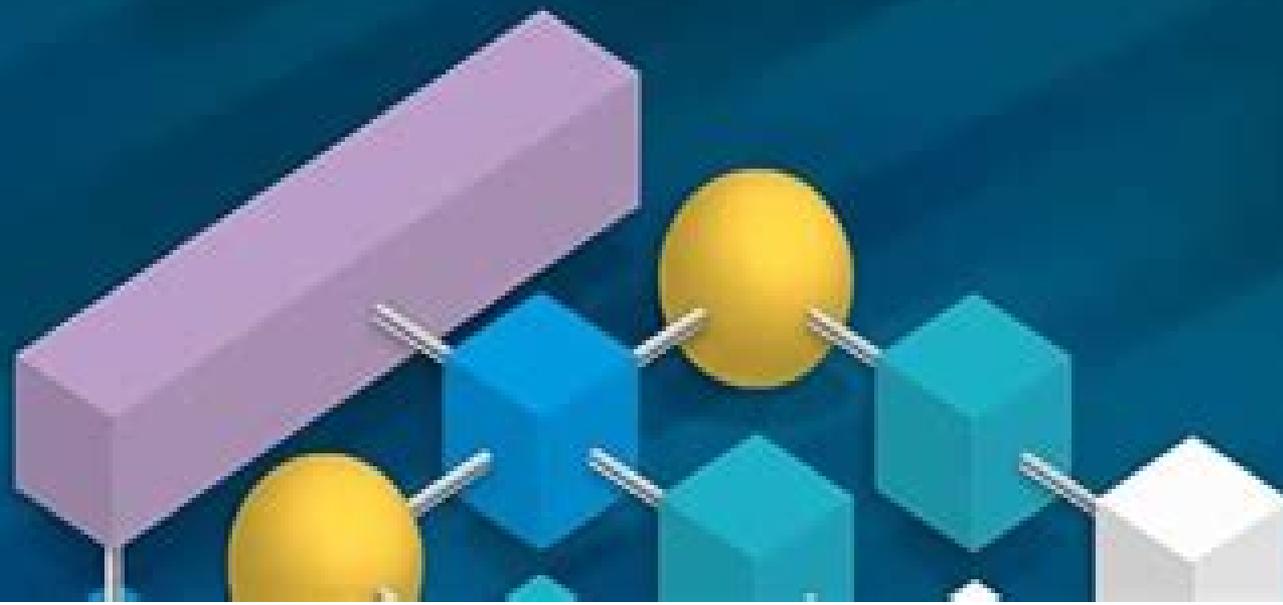# Practice Standard for
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Third Edition

Practice Standard For Work Breakdown Structures

Jeffrey K. Pinto,Jeffrey W. Trailer

Practice Standard For Work Breakdown Structures:

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an enabler that ensures clear definition and communication of project scope while performing a critical role as a monitoring and controlling tool Created by the three experts who led the development of PMI s Practice Standard for Work Breakdown Structures Second Edition this much needed text expands on what the standard covers and describes how to go about successfully implementing the WBS within the project life cycle from initiation and planning through project closeout Filling the gap in the literature on the WBS Work Breakdown Structures The Foundation for Project Management Excellence gives the reader an understanding of The background and key concepts of the WBS WBS core characteristics decomposition representations and tools Project initiation and the WBS including contracts agreements and Statements of Work SOW Deliverable based and activity based management Using the WBS as a basis for procurement and financial planning Quality risk resource and communication planning with the WBS The WBS in the executing monitoring and controlling phases New concepts regarding the representation of project and program scope Verifying project closeout with the WBS Using a real life project as an example throughout the book the authors show how the WBS first serves to document and collect information during the initiating and planning phases of a project Then during the executing phase the authors demonstrate how the WBS transitions to an active role of project decision support serving as a reference and a source for control and measurement PMI is a registered mark of Project Management Institute Inc   Project Management Institute Practice Standard for Work Breakdown Structures Project Management Institute,2001 Examples are in different stages of completion and represent the evolutionary development of a WBS None of the examples should be taken as the only right WBS for that type of project This is the first of its kind Practice Standard from the world s largest professional association for project management It will enable project management practitioners project team leaders contract personnel and others interested in managing any aspect of a project to prepare a useful and high quality Work Breakdown Structure   Work Breakdown Structures for Projects, Programs, and Enterprises Gregory T. Haugan PhD, PMP,2008-08-01 Become an Expert on the Work Breakdown Structure The basic concept and use of the work breakdown structure WBS are fundamental in project management In Work Breakdown Structures for Projects Programs and Enterprises author Gregory T Haugan originator of the widely accepted 100 percent rule offers an expanded understanding of the WBS concept illustrating its principles and applications for planning programs as well as its use as an organizing framework at the enterprise level Through specific examples this book will help you understand how the WBS aids in the planning and management of all functional areas of project management With this valuable resource you will be able to Tailor WBSs to your organization s unique requirements using provided checklists and principles Develop and use several types of WBS Use WBS software to gain a competitive edge Apply the 100 percent rule when developing a WBS for a project or program Establish a WBS for a major construction project using included templates Understand portfolio management and establish an enterprise standard WBS   *Creating Effective Work Breakdown Structures-- Or how to Recognize a Quality Work Breakdown Structure when You See One* Eric S.

Norman,Project Management Institute,2005 Work breakdown structures WBS are a fundamental building block of practicing project management This tool helps project managers initiate and implement the planning process in conjunction with the many other essential project management processes such as estimating scheduling and controlling And yet despite the benefits derived from an effective WBS research suggests that project managers often dedicate little effort into developing and maintaining this tool and that some professionals even misunderstand the purpose of a WBS believing it is only a representation of the project s schedule in an outline form This paper puts forward an easy to understand approach for developing and implementing a WBS In doing so it opens by discussing PMI s Practice Standard for Work Breakdown Structures 2nd Edition PS WBS and then examines the shortcomings of the three WBS types the process oriented WBS the action oriented WBS and the deliverable oriented WBS It then identifies the factors defining an effective WBS and recognizes the information needed for developing such a WBS as a tool that is managed in accordance with change management processes The paper concludes by stating that project managers can only develop an effective WBS after they understand the attributes and characteristics comprising an effective WBS   Project Management Institute Practice Standard for Work Breakdown Structures ,2001   **Course ILT** Course Technology,Course Technology Staff,2004-09 This ILT Series course teaches students about IT project management Students will learn about the systems approach to project management develop a project plan identify the key elements of project scope management and define schedules and activities that related to IT project management   **Readings in Information Technology Project Management** Gary L. Richardson,Charles William Butler,2006 Introducing the first collection of IT Project Management readings in the academic market Readings in Information Technology Project Management provides users with real world examples of information project management from experienced project managers Comprehensive case studies coupled with various perspectives from experienced project managers are sure to equip users with a strong foundation for success in today s business world   Essentials of Project Control Jeffrey K. Pinto,Jeffrey W. Trailer,1999 Project managers who regard hall monitors and drill sergeants as role models need to spend some time with Essentials of Project Control This book civilizes and humanizes the conventional view of control No longer the bad boy in a manager s plan organize direct control job description modern control envelops us like the wise advice of a country doctor We readily comply with the doctor s sensible prescription because it is good for us and it works Essentials of Project Control contains 13 articles published between 1985 and 1998 in the Project Management Journal R and PM Network R Chosen and organized by Pinto and Trailer the two to ten page selections are best read consecutively There is a thoughtful integration of ideas and the articles flow and build nicely upon each other This is the second book in Project Management Institute s PMI R Editors Choice Series a reprint series designed to supplement the Project Management Body of Knowledge PMBOK R   The Frontiers of Project Management Research Dennis P. Slevin,2002 Whatever your project management interests or informational needs The Frontiers of Project Management Research offers

you stimulating ideas for tomorrow and innovative approaches from today all at your fingertips   Construction Project Planning and Scheduling Charles Patrick,2004 Intended for students and professionals in civil technology engineering and construction management Construction Project Planning and Scheduling presents complete coverage of the principles techniques and applications of all aspects of the scheduling process Some of the key features include Background discussion of the unique nature of scheduling construction projects and the need for sound proven techniques Coverage of the development and use of Work Breakdown Structure WBS as well as the transition from WBS to the elements of the project schedule Use of real world examples and applications to reinforce each scheduling principle Informative illustrations and diagrams to support the text Discussion of the development of Activity On the Node RON diagramming and scheduling techniques with multiple activity relationships   **Cost Engineering** ,2003   The Wiley Guide to Managing Projects Peter W. G. Morris,2004-09-27 This comprehensive resource presents the fundamentals of project management and ties them to strategic business systems and procedures This insightful guide demonstrates how project management fits into an organization and offers helpful advice on applying this knowledge on the job   Information Resources Management ,2010-01-01 This work is a comprehensive four volume reference addressing major issues trends and areas for advancement in information management research containing chapters investigating human factors in IT management as well as IT governance outsourcing and diffusion Provided by publisher   **Project Management** Harvey Maylor,2005 Combining a strong academic approach with relevant practical cases this text skilfully shows the range of issues that face project managers throughout the project cycle Harvey Maylor considers projects as being a core business activity and approaches the subject from a strategic perspective covering both the role of projects in the execution of organisational strategy and the application of strategic principles in projects Classic features Covers a wide range of project settings from traditional large scale industrial projects through to small scale personal projects in both service and manufacturing settings Each chapter contains examples of Project Management in Practice as well as case studies discussion questions and exercises to help you check your understanding This new Media Edition comes with a free CD Rom containing a 60 day evaluation version of Microsoft Office Project Professional 2003 to help familiarise you with the most commonly used project management software Project Management is used extensively to accompany courses on undergraduate masters and MBA programmes as well as for in company training and for professionals wanting to bring themselves up to date with developments in the field Extra teaching materials are available online for lecturers at http www booksites net maylor Dr Harvey Maylor is Lecturer in Operations and Project Management at the University of Bath School of Management He is also a consultant and trainer in the area of Project Management and has received funding for his research from industry government the European Commission and most recently the Project Management Institute For all involved in projects it s a book that needs to be on your bookshelf but better in your hand Bob Saunders Open University and Association for Project Management A thorough

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